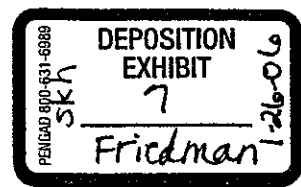


To: colker.2@osu.edu, dressler.11@osu.edu, gallanis.2@osu.edu, spindelman.1@osu.edu  
From: "Richard D. Friedman" <rdfrdman@umich.edu>  
Subject:  
Cc:  
Bcc:  
Attached:



Hello, all. I hope you're all doing well. I'm writing to you collectively because you're the members of your faculty whom I know.

Do you know Peter Hammer's situation? We denied him tenure -- though he had a good deal of support -- and he is looking for a job in the region. He has your school in mind. He's a terrific guy and an excellent colleague. I can't say much about the tenure denial, but it isn't telling tales out of school to say this much: We look at scholarship, teaching, and service. His service has been obviously exemplary and extraordinary, most notably the founding of a legal services program for Cambodia. His teaching is universally regarded as terrific; he has, I believe, won two teaching awards here. So it comes down to his scholarship. On that, opinions differ and you can exercise your own judgment. But he is clearly a leader, and a mover and shaker, in the field of health care law. He is getting all sorts of fancy invitations, and he has become quite productive. I hope you give him serious consideration.

Let me know if there's anything further I can tell you. Meanwhile, best wishes to all. Go Blue!

Rich